

## Conglomerate Structure

(1) The Company has three subsidiary companies and acquiring seven affiliated companies. Namely:

Name of companies	Type of business	Shares held by ICC (%)	
		Subsidiary companies	Affiliated companies
1. WBRE Co., Ltd.	Properties development	99.9997	-
2. Thai Itokin Co., Ltd.	Manufacturing and distributing women's wear	58.16	-
3. Worldclass Rent a Car Co., Ltd.	Operating car rental business	-	25.00
4. International Leather Fashion Co., Ltd.	Manufacturing genuine and artificial fashion leather goods	-	28.00
5. Issara United Co., Ltd.	Properties development	-	25.00
6. Boon Capitalholding Co., Ltd.	Operating investment business	-	32.00
7. Canchana International Co., Ltd. (Kingdom of Cambodia)	Distribution of products	60.00	-
8. Nanan Cambo Solution Co., Ltd. (Kingdom of Cambodia)	Real Estate Investment	-	49.00
9. Issara United Development Co., Ltd.	Hotel	-	25.00
10. Thai Secom Security Co., Ltd.	Security	-	25.50

(2) Information about related ,subsidiary and affiliated companies that operate the similar or related business and cross share owning as of December 31, 2021 is as following:

Name of companies	Shares held by ICC (%)	The company's shares held in ICC (%)	Similar or related business	Cross-Shareowning	Subsidiary companies	Affiliated companies
1. Saha Pathana Inter-holding Plc.	9.97	24.81	-	✓	-	-
2. Sahapathanapibul Plc.	10.55	8.53	✓	✓	-	-
3. Thai Wacoal Plc.	5.09	3.80	✓	✓	-	-
4. Thanulux Plc.	11.09	3.44	✓	✓	-	-

Name of companies	Shares held by ICC (%)	The company's shares held in ICC (%)	Similar or related business	Cross-Shareowning	Subsidiary companies	Affiliated companies
5. O.C.C. Plc.	19.73	0.55	✓	✓	-	-
6. S & J International Enterprises Plc.	14.61	0.35	✓	✓	-	-
7. TPCS Plc.	10.43	0.46	✓	✓	-	-
8. People's Garment Plc.	5.25	0.12	✓	✓	-	-
9. Far East Fame Line DDB Plc.	10.14	0.29	✓	✓	-	-
10. First United Industry Co., Ltd.	9.12	0.35	-	✓	-	-
11. I.D.F. Co., Ltd.	9.00	9.53	-	✓	-	-
12. Tiger Distribution & Logistics Co., Ltd.	19.90	-	✓	-	-	-
13. International Laboratories Corp., Ltd.	19.56	1.10	✓	✓	-	-
14. Thai Arusu Co., Ltd.	4.17	0.04	✓	✓	-	-
15. Pattaya Manufacturing Co., Ltd.	5.33	0.14	✓	✓	-	-
16. Lion Corporation (Thailand) Co., Ltd.	12.00	0.07	✓	✓	-	-
17. Kai I.T. Service Co., Ltd.	10.00	-	✓	-	-	-
18. Thai Itokin Co., Ltd.	58.16	-	✓	-	✓	-
19. International Leather Fashion Co., Ltd.	28.00	-	✓	-	-	✓
20. Shop Global (Thailand) Co., Ltd.	17.42	-	✓	-	-	-
21. Canchana International Co., Ltd. (Kingdom of Cambodia)	60.00	-	✓	-	✓	-

Remark : The Company has adopted the cross shareowning structure or pyramid type due to the Company's original business operation characteristic before being listed in the Stock Exchange of Thailand. However, such cross shareowning structure is not contrary to the Article No.14 of the Notification of Capital Market Supervisory Board No. TorChor 28/2551 on Application for and Approval of Offer for Sale of Newly Issued Shares.

## Shareowners

### Shareowners

Top ten major shareowners as of the closing date on March 11<sup>st</sup> 2021 (shareowner categories being sorted in accordance with in Section 258)

No.	Name	No. of Shares	%
1.	*Saha Pathana Inter-Holding Plc.	72,092,990	24.81
2.	*I.D.F. Co., Ltd.	27,724,910	9.54
3.	Mr. Weerapat Punsak-udomsin	25,937,940	8.93
4.	*Saha Pathanapibul Plc.	24,777,100	8.53
5.	*Thai Wacoal Plc.	11,097,070	3.82
6.	U.B. Chemical Industries Co., Ltd.	10,667,400	3.67
7.	Uniwealth Co., Ltd.	10,154,550	3.49
8.	*Thanulux Plc.	10,006,070	3.44
9.	Universe Beauty Co., Ltd.	9,953,920	3.43
10.	Mr. Boonsithi Chokwatana	6,558,940	2.26
	<b>Total</b>	<b>208,970,890</b>	<b>71.90</b>

- Notes :
1. Investors can view the top ten major shareowners' information on the closing date from the company website (<http://www.icc.co.th>) before the annual general meeting.
  2. \*Shareowners of Saha Group
  3. Major shareowners of I.D.F. Co., Ltd. As follows.

No.	Name	No. of Shares	%
1.	Sinparadorn Co., Ltd.	43,150	47.95
2.	Saha Pathanapibul Plc.	17,644	19.60
3.	Watsadoramai Co., Ltd.	11,250	12.50
4.	I.C.C. International Plc.	8,100	9.00
	Total	80,144	89.05
	Other shareowners'	9,856	10.95
	<b>Total</b>	<b>90,000</b>	<b>100.00</b>

## Distribution of Shareownership

Based on the number of shares held in succeeding periods

Period	2021		2020	
	No. of shareowners	%	No. of shareowners	%
1 - 100	489	36.33	490	35.82
101 - 500	389	28.90	397	29.02
501 - 1,000	85	6.32	91	6.65
1,001 - 3,000	115	8.54	119	8.70
3,001 - 5,000	51	3.79	52	3.80
5,001 - Upward	217	16.12	219	16.01
<b>Total</b>	<b>1,346</b>	<b>100.00</b>	<b>1,368</b>	<b>100.00</b>

## Distribution of Shareownership

Based on different categories of shareowners

Categories	2021		2020	
	No. of shares	%	No. of shares	%
Limited companies and limited public companies	49,453,330	17.01	49,438,830	17.01
Commercial banks and financial institutions	15,980	0.01	15,980	0.01
General public	18,500,874	6.37	18,567,003	6.39
Company employees	13,704,425	4.71	13,725,075	4.72
Thailand Securities Depository Company Limited				
- For local depositors	206,521,901	71.06	206,141,822	70.93
- For foreign depositors	2,437,220	0.84	2,745,020	0.94
<b>Total</b>	<b>290,633,730</b>	<b>100.00</b>	<b>290,633,730</b>	<b>100.00</b>