

Ref. No. Thor Bor. 39/2568

November 21, 2025

- Subject
1. Resignation of a Director.
  2. Appointment of the Company's Director to replace Company's Director who resigned.
  3. Dissolution of Subsidiary Company Canchana International Co., Ltd (Kingdom of Cambodia).
  4. To authorize shareowners to propose agenda and/or to nominate candidate(s) to be elected as director(s) in the General Shareowners' Meeting 2026.

Attention : Director and Manager of the Stock Exchange of Thailand

I.C.C. International Public Company Limited would like to report the resolutions of the Board of Directors' Meeting # 8/2568 held on November 21, 2025. Resolutions were passed to allow the company to conduct the following matters:

1. To accept the resignation of Surat Wongrattanapassorn Ph.D. from the position of Director of the Board and Risk Management Committee Board due to other business engagements rendering him unable to perform such duties. This shall be effective on December 1, 2025.

2. A resolution was passed to appoint Mr. Yothin Suvannakate as Director of the Company to replace Surat Wongrattanapassorn Ph.D. who had resigned. Mr. Yothin Suvannakate tenure is effective from December 1, 2025 until the end of the remaining term of his predecessor.

3. To proceed with the dissolution of one of its subsidiary companies, Canchana International Co., Ltd (Kingdom of Cambodia) as per the following details :

1. Company name : Canchana International Co., Ltd
2. Location : Kingdom of Cambodia
3. Type of business : Distribution of Goods.
4. Registered capital : 2,000,000,000.- KHR, divided into 1,000 shares at par value 2,000,000 KHR.
5. Ratio of investment : I.C.C. International Public Company Limited holds 600 shares of Canchana International Co., Ltd (Kingdom of Cambodia) at par value 2,000,000.- KHR, per share at the total amount of 1,200,000,000.- KHR which is equivalent to 13,825,575 Baht or 60.00% of the registered capital.

6. Rationale : Due to the subsidiary company Canchana International Co., Ltd persistent losses, the Company, following careful consideration of its corporate policy, decided against further investment in this subsidiary company

Canchana International Co., Ltd (subsidiary) will commence the process of dissolution and liquidation in accordance with the relevant laws of the Kingdom of Cambodia in due course. Such dissolution will not have any effect on the Company's operations.

4. In accordance with the good corporate governance policy, I.C.C. International Public Company Limited will publicize its notification for shareowners to propose agenda items and/or nominate candidate(s) to be elected as director(s) prior to the 61<sup>st</sup> Annual General Meeting 2026 as per the Company's set criteria, via the Company's website (<http://www.icc.co.th>) as of November 21, 2025. The above submission(s) by shareowners can be done from December 1 to 31, 2025 so that the Company may undertake any further consideration and processing thereof.

Please kindly be informed accordingly.

Yours sincerely,



(Mr. Thamarat Chokwatana)

President and Executive Chairman